

Human Rights Policy

1. Purpose

This Policy sets out Dexus's commitments regarding respect for human rights. It is guided by internationally recognised human rights principles as defined in the International Bill of Rights¹ and the International Labour Organization Declaration on Fundamental Principles and Rights at Work² (collectively referred to as 'human rights' in this Policy). This Policy provides a framework for how Dexus ('we', 'our') will uphold human rights within our operations and throughout our value chain.

2. Context and guiding principles

Dexus operates largely within Australia, a country with high standards of governance, judicial independence and legislative regimes relating to human rights including labour standards, modern slavery and privacy. Dexus does not tolerate behaviour that is in breach of the law, our Code of Conduct, or our corporate policies.

We recognise that every person has the right to live a life that is free from fear, harassment and discrimination, and that everyone is entitled to a universal set of human rights. We are committed to respecting and supporting human rights, including each individual's:

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| - Right to work (including training and education) | - Freedom from slavery (including modern slavery as defined in the Australian Modern Slavery Act 2018) ³ |
| - Right to establishing and caring for a family | - Right to privacy |
| - Right to fair remuneration | - Equal opportunity in career advancement |
| - Right to enjoyment of physical and mental health | - Right to collective bargaining and union membership |
| - Right to safe and healthy working conditions | - Right to leisure and rest from work |
| - Right to education | - Freedom of association |
| - Freedom from discrimination | - Freedom of thought, conscience and religion |
| | - Right to social security. |

Through this policy we seek to:

- Uphold the human rights listed above for our employees, customers, investors, suppliers (and their employees) and other stakeholders consistent with local laws and regulations
- Enable us to respond effectively to human rights concerns
- Ensure we are not complicit in human rights abuses
- Maintain regulatory compliance

¹ Includes rights as set out in the Universal Declaration of Human Rights, the International Covenant on Civil and Political Rights, and the International Covenant on Economic, Social and Cultural Rights.

² Includes rights set out in the eight fundamental conventions of the International Labour Organization: the Forced Labour Convention, 1930 (No. 29), the Abolition of Forced Labour Convention, 1957 (No. 105), the Freedom of Association and Protection of the Right to Organise Convention, 1948 (No. 87), the Right to Organise and Collective Bargaining Convention, 1949 (No. 98), the Equal Remuneration Convention, 1951 (No. 100), the Discrimination (Employment and Occupation) Convention, 1958 (No. 111), the Minimum Age Convention, 1973 (No. 138), and the Worst Forms of Child Labour Convention, 1999 (No. 182).

³ Practices that constitute modern slavery can include human trafficking, slavery servitude, forced labour, debt bondage, forced marriage, and the worst forms of child labour.

Reference should also be made to other Policies developed by Dexus that support our commitment to the promotion of human rights:

- Dexus Code of Conduct
- Anti-Bribery and Corruption Policy
- Fraud Prevention Policy
- Inclusion and Diversity Policy
- Risk Management Policy
- Sustainable Procurement Procedure and Supplier Code of Conduct
- Whistleblower Policy
- Respectful Workplace Policy
- Anti-Modern Slavery Management Framework
- Privacy Policy - internal

3. Coverage

This Policy applies to our operations, the operations of our service providers, and other entities with whom we have a business relationship. Business relationships include business partners, entities in our value chain, and any other entity directly linked to our operations, products or services.

4. Commitments

We are committed to proactively upholding human rights by:

1. Complying with all applicable laws (including the Australian *Modern Slavery Act 2018*) and respecting internationally recognised human rights
2. Fostering healthy and safe work environments (see our Work Health Safety and Wellbeing Statement)
3. Positively contributing to healthy work-life balance for our employees through flexible working and a focus on wellbeing
4. Promoting gender equity, inclusion and diversity within and outside Dexus, and refusing to tolerate discrimination, harassment, vilification, or bullying of any kind (see our Dexus Code of Conduct and our Inclusion and Diversity Policy)
5. Acknowledging and respecting Aboriginal and Torres Strait Islander cultures
6. Acknowledging and respecting all diverse groups in the communities in which we operate and their freedom of expression and beliefs, whilst respecting the rights and reputation of others
7. Designing properties and spaces that acknowledge and facilitate accessibility and inclusion
8. Procuring goods and services responsibly while taking into consideration human rights (see our Supplier Procurement Procedure and Supplier Code of Conduct)
9. Acknowledging that human rights risks may exist within Dexus's operations and supply chain, committing to identify and address those risks, and responding to remedy any human rights issues (see our Anti-Modern Slavery Management Framework)
10. Supporting employees' rights to collective bargaining, freedom of association and union membership
11. Engaging broadly with potentially impacted stakeholders through effective feedback, grievance and whistleblower mechanisms
12. Adopting an efficient, risk-based approach to upholding human rights that is implemented consistently and with broad coverage incorporating independent verification
13. Transparently disclosing our approach to upholding human rights, including risk management actions, breaches, and corrective action (see our Anti-Modern Slavery Management Framework).

Dexus rejects child labour, forced or compulsory labour in our operations, the operation of our assets or in supply chain.

5. Implementation

Due diligence procedures

We recognise that upholding human rights in our operations and value chain requires a formal, rigorous, and consistent approach to due diligence regarding human rights risks. It is important for due diligence procedures to have broad coverage, while at the same time adopting a risk-based approach that focuses on areas with identified potential for elevated risk of human rights impacts.

Regarding our own operations, we ensure that employees are legally entitled to work at Dexus and that our employees are aware of their legal rights and obligations at work. We actively engage with our employees to understand their perceptions of our workplace regarding discrimination, harassment and wellbeing. We are committed to fair remuneration, including equal pay for men and women in like-for-like roles. We do not infringe on any employee's right to collective bargaining and freedom of association.

Regarding our supply chain, Dexus expects its suppliers to comply with all applicable laws and to respect internationally recognised human rights wherever they operate. We expect all suppliers with whom we have a contractual agreement to comply with the Dexus Supplier Code of Conduct and the Human Rights Policy. Suppliers are required to uphold employees' right to collective bargaining and freedom of association. Suppliers have a responsibility to ensure their supply chains operate in accordance with Dexus's expectations.

We will conduct due diligence on suppliers to understand human rights risk exposure and potential human rights breaches. We understand that our supply chain extends beyond the suppliers with whom we have a direct contractual relationship and we are committed to working with our suppliers to assess and address human rights risks in their supply chains, including where these supply chains extend outside Australia.

Across our property portfolio, we strive to collaborate with our customers to identify and address potential human rights risks in their operations.

Monitoring, engagement and resolution

Dexus does not tolerate behaviour that is in breach of the law, our Code of Conduct, or our corporate policies.

We recognise that negative human rights impacts may exist in our operations and/or value chain. Although these impacts can sometimes be difficult to identify, we are committed to maintaining processes to connect with individuals across our value chain and maximise opportunities for individuals at risk to identify and escalate concerns.

We are committed to maintaining grievance and whistleblower mechanisms for stakeholders to safely and anonymously raise concerns about potential human rights impacts in our operations and in the operations of our supply chain.

We understand that best practice engagement involves proactive efforts that go beyond grievance and whistleblower mechanisms. We will use best endeavours to engage our own employees, our suppliers, and other workers in our supply chain to better understand potential human rights impacts and increase awareness of human rights obligations.

We will monitor supplier performance in identifying and addressing human rights concerns, with the view to tracking the effectiveness of our own approach to managing human rights risks over time. Our performance in identifying and managing human rights risks in our value chain will be reported to the Board Sustainability Committee, and included in relevant public disclosures.

We will take appropriate action to cease or prevent adverse human rights impacts that we have identified or that have been brought to our attention. The appropriate action will depend on whether we have caused the impact, contributed to the impact, or are linked to the impact through our business relationships. In all cases, our focus will be on mitigating the risk to the individual(s) experiencing the impact and using our leverage to foster continuous improvement.

We will collaborate with industry peers and other businesses in our value chain to formulate common approaches to managing human rights issues, as well as sharing data and learnings where appropriate.

6. Public reporting

We report annually on our activities regarding human rights within our Sustainability Data Pack, published on our website as part of our annual reporting suite.

We will publicly disclose identified modern slavery activities as required under the Australian *Modern Slavery Act 2018*.

This policy is reviewed at least annually and is subject to review and approval by the relevant Boards.

7. Additional information

If you have any questions arising from this Policy, please contact:

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