

Audit, Risk & Compliance Committee

Terms of Reference

Authority

The Committee is accountable to and acts primarily as a delegated committee to the Dexus Asset Management Limited ("DXAM") Board and Industria Company No 1 Limited ("Industria Co") Board ("the Board/s"). The Committee does not, of itself, have the power or authority of the Board.

Objectives

The objective of the Committee is to assist DXAM and Industria Co in fulfilling their responsibilities as they relate to risk management (including Work, Health & Safety) and compliance management. The Committee will foster and support a strong risk management culture.

Terms of Reference

Risk Management

- Review, at least annually, the Dexus Risk Management Framework and Risk Management Policy to ensure they remain appropriate and effective
- Review, at least annually, the Risk Appetite Statement for endorsement to the Board for approval
- Review the adequacy and implementation of the Dexus's risk management processes, internal control systems and risk management resources
- Review the identification and management of key operational risks including WHS, Security & Emergency Management and Building Health & Safety and oversee the adequacy of controls to mitigate these risks and the appropriateness of response to material issues identified
- Oversee the identification and management of digital disruption, cyber-security, privacy and data breaches including the adequacy of controls and disaster recovery testing to mitigate those risks
- Review the adequacy of Management's approach to the identification and management of emerging risks
- Review management actions to address risk tolerances exceeding measures set out in the DXAM Risk Appetite Statement
- Review all incidents of fraud and any instances of significant breakdowns of risk controls, and Management remediation plans
- Review, at least annually, the Financial Lines insurance program
- Review the annual Property Insurance program
- Review and approve, at least annually, the Fraud, Corruption & Bribery (Prevention and Awareness) Policy
- Review and recommend to the Board for approval, at least annually, the Securities Trading (including Inside Information) Policy and Whistleblower Policy
- Review on an ongoing basis, Dexus's risk culture

Compliance

- Review, at least annually, the Dexus Compliance Management Framework to ensure it remains appropriate and effective
- Oversee compliance with key legislation including Corporations Act, ASX Listing Rules, Privacy Act and Dexus policies and procedures supporting those key obligations
- Oversee adherence to the compliance plans of all registered Managed Investment Schemes for which the DXAM Board acts as Responsible Entity
- Review, at least annually, whether the compliance plans are appropriate and recommend to the DXAM Board for approval

1

- Oversee adherence to Dexus's policies including those addressing ethical conduct and behaviour
- Review, at least quarterly, the AFSL Financial Requirements and recommend to the DXAM Board for approval
- Oversee remediation plans to address significant compliance breaches (including those that have been reported to ASIC)
- Review, at least annually, whether the Anti-money Laundering & Counter Terrorism Finance Programs are appropriate and recommend to the DXAM Board for approval
- Review treatment of significant conflicts of interest
- Review the treatment and management of compliance incidents, investor complaints and customer complaints

Audit

- Review and recommend to the DXAM and IC1 Boards the annual financial statements of each of the Funds
- Recommend to the DXAM and IC1 Boards the appointment or removal of the Funds' external auditors
- Oversee the effectiveness, objectivity and independence of external auditors
- Review non-audit services provided by the external auditor to ensure independence is maintained
- Review and recommend any significant changes to accounting policies and practices
- Receiving the declarations made by the relevant Fund Manager and Head of Finance in relation to financial statements, financial records and systems
- Reviewing the financial statements and disclosures of each of the Funds
- Review and recommend the appointment or removal of external auditors
- Review and oversee the Internal Audit program
- Ensuring appropriate financial controls are in place to support the integrity of accounting and reporting systems
- Receiving regular feedback from the external auditor

Governance

- Review, at least annually, the adequacy of the Committee's Terms of Reference
- Review findings of relevant internal audits

Members

- At least three Independent Directors
- Members have the right to obtain information, interview management and internal and external auditors (with or without management present) and to seek advice from external advisers

Bv Invitation

- EGM Funds Management
- Head of Finance
- Head of Risk
- Head of ComplianceHead of GovernanceExternal Audit (PwC)
- Internal Audit (KPMG)

Secretary Company Secretaries

Meetings Not less than four times per year

Quorum Any two members

Decisions Simple majority

Minutes Circulation Committee Members

Standing Reports - Quarterly Risk Report (Head of Risk)

- Quarterly Compliance Report (Head of Compliance)
- Quarterly Internal Audit (where applicable) (Head of Governance)

Papers to be distributed minimum five business days prior to meeting.

- Corporate Executive Committee Minutes (Committee Secretary)

Version Approved by the Committee on 2 February 2023

Procedure

Approved by the Board on 2 February 2023