

Board Environmental, Social and Governance (ESG) Committee

Terms of Reference

Authority	The Committee is accountable to and acts primarily as an advisory body to the Dexus Funds Management Limited ("DXFM") and Dexus Holdings Pty Limited ("DXH") Boards ("the Board"). The Committee does not, of itself, have the power or authority of the Board.
	The Board ESG Committee will work with other Board Committees to assist the Board in fulfilling its responsibilities.
Objectives	The objective of the Committee is to consider the material ESG issues relevant to the Group's business activities and support the Group in maintaining its position as a global leader in ESG performance.
	The role of the Committee is to support the Board in:
	 understanding the expectations of key Dexus stakeholders
	- understanding how Dexus's ability to create value is impacted by ESG issues
	 monitoring external ESG trends and understanding associated risks and opportunities
	The Committee acknowledges that the Board People & Remuneration Committee and Board Risk Committee also assist the Board in meeting its ESG responsibilities.
Terms of Reference	General responsibilities of the Board ESG Committee include:
	- Reviewing the performance and results of key ESG global benchmarks
	 Overseeing the implementation of areas for improvement identified from ESG investor surveys and global benchmarks
	 Considering emerging ESG issues to understand their materiality with regard to Dexus's long term value creation
	Environmental
	 Overseeing the delivery of Group environmental and sustainability initiatives and commitments, including performance, challenges and opportunities
	 Reviewing the adequacy of Management's approach in the identification and management of environmental risks and opportunities, including climate-related issues
	 Overseeing the delivery of the group's climate resilience strategy and disclosures relating to Taskforce on Climate-Related Financial Disclosures (TCFD)
	The Committee acknowledges that the Board Risk Committee reviews the adequacy of Management's approach in the identification and management of environmental risks and opportunities, including climate-related issues.
	Social
	 Overseeing the implementation of Group social sustainability initiatives and commitments, including performance, challenges and opportunities, with a view to assessing their effectiveness in delivering social impact
	 Overseeing Dexus's processes and mechanisms for building relationships with customers and other key stakeholders and understanding their expectations (including the identification and management of complaints from customers and third party capital partners)
	 Reviewing the effectiveness of the Group's initiatives and policies that support human rights (including the abolition of modern slavery) in Dexus's operations and supply chain

	 Reviewing and endorsing to the Board on an annual basis Dexus's Modern Slavery Statement
	The Committee acknowledges that the Board People & Remuneration Committee has oversight of Dexus's inclusion, diversity and general people & culture practices and related frameworks. The Committee will keep abreast of key areas of focus.
	Governance
	 Overseeing the reputational impacts of the Group's business strategies and practices
	 Overseeing the Group's policies and initiatives to ensure appropriate safeguards are in place for dealing fairly and ethically with third party capital partners, suppliers and other stakeholders
	 In collaboration with the Board Risk Committee, reviewing and endorsing to the Board on an annual basis the material issues that define the boundary for Dexus's ESG strategy and reporting
	 Reviewing and endorsing to the Board on an annual basis Dexus's Sustainability Performance Pack and the Group's ESG achievements and future commitments
	- Reviewing and endorsing to the Board Dexus's Corporate Governance Statement
	The Committee acknowledges that the Board has oversight of Dexus's corporate governance practices and will keep abreast of key focus areas.
	The Committee will review findings of relevant internal audits where the audit relates to a Board ESG Committee key risk.
	The Committee will have oversight of the process for identification of material risks in the areas of remit of the Committee and the adequacy and effectiveness of the controls in place to mitigate those risks.
Members	 At least three Independent Directors Members of the Committee have the ability to engage the services of external advisers, independent of Management
By Invitation	 Chief Investment Officer Chief Operating Officer
Secretary	Company Secretaries
Meetings	At least quarterly
Quorum	Any two members
Decisions	Simple majority
Minutes Circulation	 Committee Members DXFM Board
Standing Reports	 Quarterly ESG dashboard Modern Slavery dashboard Quarterly Customer Complaints Report Quarterly Governance report Draft Annual Reporting Suite – ESG achievements and commitments (July/August) GRESB survey results and analysis (September) DJSI survey results and analysis (September) CDP Climate Change results and analysis (varies)
Procedure	Papers to be distributed minimum five business days prior to meeting.
Version	Approved by the Board on 15 August 2023